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Material submitted for discussion at Ad Hoc IAC Committee (Watch) Meetings, Oct 53-Aug 54, as input to Terms of Reference paper that evolved through documents 1 to 20 opposite.

Entered in DARE system as a single "case file" document of 61 pages dated 26 Aug 54 (date of latest material) under reviewer-composed title: Material Submitted for Discussion at Watch Comm Mtngs Oct 53 to Aug 54

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OTCH COMMITTEE of the INTELLIGENCE ADVISORY COMMITTEE

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Mean'r adum for:	

Mirector, National Indications Center

. UBJECT:

Duties and Responsibilities of Mational Indications Center

- Hational Indications Center to discharge the duties and responsibilities of the Watch Committee which are set forth in DCID No. 1/2, under paragraph E, except for sub-paragraph E. 13. With respect to the latter, you will be notified further as to any requirements of the National Indications Center in pursuance of that paragraph.
- 2. It is desired that no later than 3 deptember 1864 you deliver to the Chairman of the watch Committee eight copies of a chart of the organization of the National Indications Center. The chart should show the specific assignments of personnel of the center. The chart should be accompanied by a statement of the mission of the indications Center and the respective functions of your office? of the Indications Group, and the Secretariat.
- 5. It is also desired that he jais than it be tember 1064 you furnish the Chairman of the walth Cultivation with a report in eight cooles of
- a. your progress in the development of a Watch Committee Intelligence Plan in accordance with LCID No. 1/2, paragraph 2.1., and
- b. your progress in making arrangements with the LaC agencies for the forwarding of indications information and intelligence to the NIC.

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to M Hoc Committee muting

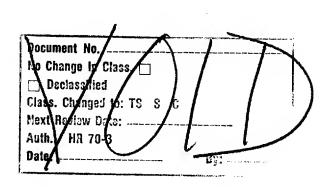
to M Hoc Committee muting

by G-L Rgs Att

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After the word "warning" in Mission, two stars referring to footnote:

there should be a footnote at this point as follows: It is understood that the warning responsibilities of the National Intelligence Estimates system and those of the Watch Committee are complementary. While Estimates periodically review all available evidence for general and comprehensive conclusions, the Watch Committee continuously evaluates, from inflowing information, any indications of imminent hostilities, such as may require immediate action or a review of the comprehensive conclusions. Both Estimates and Committee evaluations thus share in the high priority of the warning function.



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G-2 Proposal 9 April 1954

Draft Terms of Reference, IAC Watch Committee

Proposed Paragraph C. 5.

(If accepted, this paragraph will obviate the initial footnote to Paragraph B.)

C. Functions

5. Estimates that contribute to warning of Soviet/Communist hostile intentions are essential in complementing the function of the Watch Committee. Against a background of estimates which periodically review all available evidence for general comprehensive conclusions, the Watch Committee continuously evaluates all pertinent forms of incoming information or intelligence that may contain indications of imminent hostilities. The Watch Committee itself shall not produce estimates nor shall its mission limit, preclude, or obviate the intelligence activities of the IAC or any organization thereof.

distributed 21st meeting on a April '54 by G-z

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8 April 1954

MEMORANDUM FOR: Chairman, Ad Hoc IAC Committee (Watch)

SUBJECT:

Subcommittee Report

- 1. The attached is forwarded as a proposed Table of Organization (provisional) and assessment of the space requirements of the Indications Center in response to instructions issued by the Ad Hoc IAC Committee (Watch) on 2 April 1954.
- 2. Subcommittee members included representatives from State, Army, Navy, Air Force and CIA. Ad Hoc IAC Committee (Watch) members representing the AEC, the Joint Staff (JSC), and the FBI were available for consultation.

ALFRED G. HUTCHINS
Major USAF

Chairman Subcommittee
Ad Hoc IAC Committee (Watch)

cc: Mr. William McAfee, Department of State Lt. Col. James P. Barry, Department of the Army Cmdr. H. B. Vickery, Department of the Navy Col. Howard D. Kenzie, United States Air Force

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Proposed Table of Organization (Provisional)

National Indications Center

1. Duties and Responsibilities (Para E, 1 thru 13, Terms of Reference)

A. Indications Group

Collection

Prepares and operates Indications Intelligence Plan Develops Indications requirements Coordinates indications collection and source exploitation

Analysis

Screens, collates, analyzes and evaluates information and intelligence received from IAC agencies
Coordinates selection of indications for Watch Committee consideration with Watch Committee members
Prepares material for Watch Committee use in deliberation and formulation of conclusions

Dissemination

Coordinates reproduction and dissemination approved Watch Committee reports Gives indications briefings

Research and Development

Develops and tests application of mechanical aids and techniques to Watch problem

B. Secretariat

Administration

Maintains personnel and administrative records
Provides information (and intelligence) collection control
Manages Indications Center (space, furniture, supplies,
transportation etc.)
Operates teletype facility

Security

Provides reception service and physical security of Indications Center Maintains control of information and intelligence data

Clerical and Cartographic

Records minutes of Watch Committee meetings
Maintains indications files, wall maps, charts and
other display material
Provides stenographic support in preparation material

Provides stenographic support in preparation material for Watch Committee

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Prepares Watch Committee reports for reproduction and distribution
Conducts and/or recommends, in conjunction with Indications group, experimental projects

2. Guiding Principles

A. Manning

- 1. The AEC, FBI, and JIG will not be represented in the Indications Group, preferring that their representatives on the Watch Committee be considered as consultants to the Indications Center.
- 2. Individuals will be assigned to the Indications Center on a full-time basis.
- 3. IAC agencies will continuously maintain the agreed complement of the Indications Center by providing substitutes, or replacements, when required by changes of assignment, sickness, leave, or the maintenance of special skills.
- 4. Personnel nominated for duty in the Indications Center will be subject to the approval of the chairman of the Watch Committee

B. Location

- The Indications Center will be located in a secure area
 of the Pentagon and will meet the requirements for receipt, exploitation, and storage of all regulated, or
 controlled, types and sources of information and intelligence.
- 2. Cable room, message center, reproduction and distribution services will be provided the Indications Center by an IAC agency located in the Pentagon.

C. Operating

- 1. In consonance with the responsibility to "develop promptly and early evaluation and analysis of each indications in coordination with the agency, or agencies, best qualified --" the Indications Center will operate an on-line teletype circuit to each IAC agency.
- 2. Non-regulated and non-controlled information and intelligence will be received by the Secretariat through the IAC

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- agency to which the Indications Center is attached. Regulated material will be received directly by the Secretariat.
- 3. The Indications Center will not maintain a 24-hour, 7-day duty officer except under conditions of increased tension or imminent critical situation. Instead it will depend upon the watch officers of the IAC agencies to alert the Indications Group representative. He in turn, will activate the Indications Center.

3. Functional Components CENTER INDICATIONS Director of Indications Center Office of the Director SECRETARIAT INDICATIONS GROUP data and Administration and Situation presentations, support clerical help operations and analysis on-line teletype maintenance cartographic and support service facility element FBI CIA State Air AEC JIG Army Navy

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4. Proposed Manning Table, Indications Center

Component and number	Grade	Source
- Office of the Director (1) Director of the Indications Center		CIA
- Indications Group (1) Political Analyst (2) Military Analyst (2) Naval Analyst (2) Air Analyst (3) Intelligence Analyst subtotal - 11	Major through Colonel (or equiva- lent)*	Dept of State Dept of Army Dept of Navy Dept of Air Force CIA
- Secretariat (1) Chief clerk (2) Clerk steno (1) Clerk typist (1) Graphics specialist (1) Draftsman/illustrator (1) Communications specialist (1) General purpose subtotal - 8	GS-9 GS-5 enlisted specialist GS-9/12 GS-5/7 enlisted technician enlisted NCO	
Recapitulation: Total professional Total administrative Total graphic	11 6 2 19	

^{*} Grades are of secondary importance to competence and broad experience. One representative, where two or more are indicated, will be senior within the indicated spread.

Required funds and/or spaces will be provided from IAC resources by the IAC.

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5. Schematic floor plan, National Indications Center

Cartographic support	Situation and Meeting Room	Office of Director
(320 sq. ft.)	(800 sq. ft.)	(280 sq. ft.)
		Reception
Indications Group (850 sq. ft.)		(150 sq. ft.)
	Teletype facility (280 sq. ft.)	Secretariat (630 sq. ft.)

Recapitulation floor space:

Office of Dire	ctor	280	sq.	ft.
Situation & Me	eting Room	800	sq.	ft.
Cartographic S	upport Room	320	sq.	ft.
Indications Gr	850	sq.	ft.	
Reception Room		150	sq.	ft.
Teletype facility		280	sq.	ft.
Secretariat		<u>630</u>	sq.	ft.
	Total	3310	sq.	ft.

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D. Composition and Organisation

1. The Watch Committee will be composed of a Senior Officer representing each IAC organisation. Tacrepresentative of the Central Intelligence Agency will serve as permanent Chairman. The Committee will be supported by an Indications Center, headed by a Di ector to be provided by CIA and sonsisting of an Administrative Secretariat and an Indications Group.

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26 the meeting on 2 April 54
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Proposed Definition **Hostile Action

The term "hostile action" includes aggressive action by armed forces, or by organizations or individuals in support of military strategy, affecting in a substantial manner the security of the United States.

The following types of action shall be considered as an outline guide for use in preparing the Indications Intelligence Plan:

- a) MILITARY ACTION such as movements, operations, and mobilization of regular military forces.
- b) MILITARY SUPPORT ACTION to enhance, supplement or substitute for military action, including, for example, clandestine delivery of atomic weapons and BW agents, and the operation of electronic devices, such as guidance systems.
- c) PARAMILITARY ACTION such as movements, operations, and mobilization of guerrilla and partisan forces.
- SUBVERSIVE ACTION such as sabotage, terror, assassination of key military and political figures, military rebellions and violent uprisings capable of producing military, economic, or political crises.
- e) POLITICAL and ECONOMIC ACTION and PSYCHOLOGICAL WARFARE ACTION which may have a bearing on the imminence of hostilities. include, for example, capture by infiltration or ostensibly legal means of non-communist organizations and governments, instigation of mass strikes in key industries, and fostering large-scale demoralization and defeatism by specific propaganda campaigns.

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State Department reservation on footnote to "Mission":

If "hostile action" is used instead of "military or paramilitary action, attach this footnote:

"The term 'hostile action' includes aggressive action undertaken by armed forces, or by organizations or individuals as preliminaries to offensive armed action, that might substantially endanger the security of the US.

It is understood that the longer-range warning responsibilities of the National Intelligence Estimates system and the current warning responsibilities of the Watch Committee are complementary. While Estimates periodically review all available evidence for general comprehensive conclusions the Watch Committee continuously evaluates inflowing information for indications of imminent hostilities such as to require immediate action or a review of conclusions. In this work, the Watch Committee must of course take into account all forms of information that may offer relevant indications."

If the words "hostile action" are not retained, then use only the second paragraph of the above proposed footnote.

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24 March 1954

MEMORANDUM FOR: Chairman, Ad Hoc IAC Committee (Watch)

SUBJECT : Final Report Subcommittee

- 1. The attached is forwarded as the definition of "Hostile Action" prepared by the Subcommittee in accordance with instructions issued by the Ad Hoc IAC Committee (Watch) on 12 March 1954. Subcommittee members included representatives from State, Army, Navy, Air Force and CIA. Ad Hoc IAC Committee (Watch) members representing the AEC, the Joint Staff (JCS), and the FBI were available for consultation.
- 2. The Subcommittee believes that the problem before it, in the context of the proposed draft terms of reference, and in view of the certainty of changes in the nature of world tensions, was of a scope and nature which made the creation of a specific, unchanging or unique definition neither possible nor desirable. Rather, they felt that "Hostile Action" should be defined by citing examples of its minimum implications and that the extent and detail of Watch Committee consideration of "action which endangers the security of the US" should remain a matter of judgment to be exercised by mature, experienced personnel with IAC guidance.

ALFRED G. HUTCHINS
Major USAF
Chairman Subcommittee
Ad Hoc IAC Committee (Watch)

l encl: Definition "Hostile Action"

cc: Mr. William McAfee, Department of State Lt. Col. James P. Barry, Department of the Army Cmdr. H. B. Vickery, Department of the Navy Col. Howard D. Kenzie, United States Air Force

distributed 25 March '54 by Sub Committee (Hostile Action)